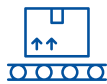




GLOBAL COLD CHAIN
ALLIANCE®

2021 ANNUAL REPORT



FORGING A GLOBALLY STRONG COLD CHAIN WHERE FOOD PRODUCTS RETAIN QUALITY AND SAFETY THROUGH EACH LINK.



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A MESSAGE FROM GCCA CHAIRMEN

**2021 WAS A YEAR OF
MANY CHALLENGES
BUT ALSO OF GREAT
SUCCESS.**



**WE WILL CONTINUE
TO FACE CHALLENGES
WHILE ALSO HAVING
OPPORTUNITIES TO
GROW OUR ESSENTIAL
INDUSTRY.**



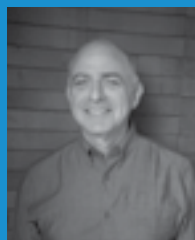
The Global Cold Chain Alliance (GCCA) is growing the third-party, temperature-controlled supply chain industry and leading the cold chain by connecting more than 1,100 companies domestically and internationally in 92 countries. GCCA member companies maintain quality and safety of perishable products from the farm, through the distribution chain, to the final consumer. Serving as the voice of the cold chain industry to stakeholders and policy makers, GCCA strives to support this critical mission of its three core partner organizations and its foundation.

2021 was a year of many challenges but also of great success. As we reflect on the year, we are pleased to present the 2021 GCCA Annual Report. Membership has continued to grow along with the association's available resources, networking events, and business development opportunities. Excitingly, we were able to host and attend multiple meetings and events and reunite as an industry face-to-face. We also had success increasing our presence and recognition in Washington, D.C., while navigating the ever-changing regulations coming out of the Administration.

As we look to 2022, we will continue to face challenges while also having opportunities to grow our essential industry. We are honored to serve as Chairmen during a period where the success of our industry is more critical than ever in securing the world's food supply through uncertain times. We are thankful for our fellow board members, the GCCA staff, and of course all our members worldwide for their support and commitment to this industry.



Ron Buford
IARW Chairman



Daniel Kaplan
WFLO Chairman



Marko Dzeletovich
CEBA Chairman



Todd Lanter
IRTA Chairman



GCCA IS THE COLD CHAIN, REPRESENTING ALL MAJOR SECTORS OF THE COLD CHAIN INCLUDING WAREHOUSING, LOGISTICS, CONTROLLED ENVIRONMENT CONSTRUCTION, TRANSPORTATION, AND INTERNATIONAL DEVELOPMENT.



GCCA members are experts and leaders in the temperature-controlled perishable products industry and are committed to forging a universally strong cold chain where every product retains quality and safety through each link of the chain.



WAREHOUSING & LOGISTICS

The warehousing sector of GCCA focuses on promoting excellence in global temperature-controlled warehouse and logistics through research, industry benchmarking, networking, and education.



TRANSPORTATION

GCCA's transportation division fosters good commercial and trade relations between transportation companies, their suppliers, and customers; gathers and disseminates data and information to members; and protects the interests of its members from unlawful and unjust measures and practices.



CONSTRUCTION

GCCA core-partner, Controlled Environment Builders Association (CEBA), provides a forum for innovative ideas, promotes standards of practice, and sponsors professional education programs for the temperature-controlled construction industry.



GLOBAL DEVELOPMENT PROJECTS

GCCA's global development work, conducted through the World Food Logistics Organization (WFLO), delivers training and research to the industry and empowers economic development by strengthening the cold chain globally.



GCCA MEMBERS ARE EXPERTS + LEADERS IN THE TEMPERATURE-CONTROLLED PERISHABLE PRODUCTS INDUSTRY





WE ARE THE COLD CHAIN



1100+

MEMBER
COMPANIES
WORLDWIDE



92

COUNTRIES



49%+

MEMBERS FROM
OUTSIDE NORTH
AMERICA



INTERNATIONAL OFFICES

AFRICA, BRAZIL, EUROPE, INDIA, AND LATIN AMERICA

99%

OF AMERICAN
HOUSEHOLDS
HAVE FROZEN
FOODS



1,200+
FACILITIES

6.3+
BILLION FT.³

of temperature controlled
warehouse capacity worldwide



719 M

**TOTAL CAPACITY OF
REFRIGERATED WAREHOUSES**

*in cubic meters

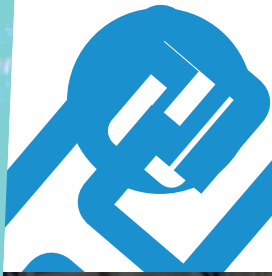


GCCA ensures food
safety, security and
reliable access to over

**213 BILLION
POUNDS**

an equivalent to 122M+
pallets, of perishable
food annually.*





GCCA CONNECTS THE COLD CHAIN

As COVID-19 created disruptions in the food industry, the world looked to GCCA and its members to confirm that the cold chain was strong, food supplies were plentiful and distribution channels were resilient. GCCA members stepped up to the challenge, ensuring that consumers continued to have reliable access to safe, high quality food throughout the pandemic.

IN THE U.S., GCCA CONNECTED NEARLY 1,000 COLD CHAIN PROFESSIONALS IN PERSON IN 2021

5 US REGIONAL COLD CONNECTIONS

From the Heartland to the Southwest and the Northeast, out to the Pacific and down to the Southeast, GCCA's Cold Connections brought professionals together across the country all year long.



GCCA POLICY FORUM

WASHINGTON, D.C.

The premier policy event for businesses engaged in the temperature-controlled logistics industry, GCCA's Policy Forum put the cold chain at the top of minds for our nation's policy makers. GCCA members spoke with U.S. Senator Mike Braun, White House senior policy officials, administration representatives from EPA, USDA, FDA, and OSHA, and staff from more than 40 Congressional offices.



IARW-WFLO CONVENTION

AUSTIN, TEXAS

The hottest event in the cold chain took over Austin, Texas for a successful week of networking, education, shared ideas, the awarding of the 2021 Don Schlimme Future Leader Award, and so much more.



CEBA CONFERENCE AND EXPO

LAS VEGAS, NEVADA

The only event in the world dedicated to best practices in controlled environment facility construction, design, and maintenance and home to the CEBA Expo.



OUTSIDE THE U.S., GCCA CONNECTED NEARLY 700 COLD CHAIN PROFESSIONALS IN 2021.

GCCA LATIN AMERICA COLD CHAIN CONGRESS

GUADALAJARA, MEXICO

This event allows leaders in the temperature-controlled industry to interact, learn about industry trends and expand their knowledge and serves as a discussion forum for issues of interest to multi-regional cold chain industry leaders.



GCCA EUROPEAN WAREHOUSE FORUM

ANTWERP, BELGIUM

The European Warehouse Forum is a bespoke platform where European cold store operators share country business insights and practices and network in an informal atmosphere.



GCCA EUROPEAN COLD CHAIN CONFERENCE

VIRTUAL

Europe's one and only venue brings together cold store operators, refrigerated transporters (road, sea, air, rail), controlled-environment builders, equipment suppliers and service providers to discuss challenges, opportunities and innovations of this essential sector.

GCCA BRAZIL COLD CHAIN CONGRESS

SAO PAULO, BRAZIL

This educational event focuses exclusively on the temperature-controlled logistics industry and features opportunities and solutions for business development.





MEMBERSHIP VISITS

VISITED NEARLY **100** MEMBER COMPANIES AND FACILITIES AROUND THE WORLD IN 2021.



SOCIAL MEDIA

INCREASED OUR FOLLOWING ACROSS ALL SOCIAL PLATFORMS BY **22%** IN 2021

INCREASED LINKEDIN FOLLOWING BY MORE THAN **30%** IN 2021



LINK UP WITH GCCA

@gcccaorg

Global Cold Chain Alliance (GCCA)

@globalcoldchainalliance

community.gcca.org/home





GRASSROOTS ADVOCACY EFFORTS

In 2021, GCCA launched the Advocacy Fund to help expand the associations advocacy efforts. By hiring new team members, launching a new website and advocacy center, and dramatically expanding services provided, the Advocacy Fund has allowed GCCA to help members better engage with elected officials to promote and protect the industry.

\$4 BILLION in funding for Cold Chain



12 GRASSROOTS CAMPAIGNS



500 LETTERS TO CONGRESS



3 WHITE HOUSE MEETINGS

Nearly **750** WEBINAR REGISTRANTS



16 WEBINARS



Over **50** ADMINISTRATION MEETINGS



20 COALITIONS



MAKING AN IMPACT IN WASHINGTON AND BEYOND.

WEBINARS

GCCA launched the monthly Advocacy webinar series to provide updates on the latest developments impacting the cold chain, including congressional legislation and regulatory actions from federal agencies.



GRASSROOTS

GCCA launched a platform enabling members to participate in grassroots campaigns. With just a few clicks, GCCA members can provide industry insight and make their voices heard to their Members of Congress on important legislative issues impacting the industry. With 11 active campaigns, members have sent nearly 500 letters to Members of both the House and Senate, making sure the voice of the cold chain is heard.



WASHINGTON WEEKLY

GCCA launched a weekly newsletter for members to receive real time updates on all the policy happenings coming out of Washington, D.C.



CONGRESSIONAL COLD CHAIN CHAMPION AWARD

GCCA awarded its first ever Congressional Cold Chain Champion award to Senator Mike Braun (Indiana) for his work advocating on behalf of the industry in Congress.



INTERNATIONAL

GCCA Brazil hired a government affairs consultant based in the country's capital, Brasilia, to improve advocacy efforts for regional members. He has assisted members with many export regulations, has successfully intervened on several issues, and continues to work to find a way for a sector regulation to be implemented. He participates on monthly meetings of the Food Safety Committee to address to member's needs.





ADVANCING ADVOCACY



WHITE HOUSE

In 2021, GCCA met with the White House on numerous occasions to discuss key policy issues impacting the cold chain. A representative from the White House spoke at the 2021 Policy Forum. GCCA has leveraged these relationships to highlight key issues such as labor constraints, concerns about the OSHA COVID ETS, regulatory burdens, and supply chain disruptions. GCCA continues to work with the Administration to help address the challenges our industry faces.



USDA

- In June, USDA announced its plans to invest more than \$4 billion to strengthen critical supply chains through the Build Back Better initiative. GCCA worked with USDA and the White House to communicate the critical role of the cold chain to the food supply and how the pandemic has impacted our industry. GCCA played a key role in ensuring USDA highlighted food distribution and aggregation as a focal point for investment.
- In October, USDA announced its Pandemic Response and Safety (PRS) Grant Program, which provides up to \$20,000 grants to food processors, warehouses, distributors, farmers markets, and producers to respond to coronavirus, including for measures to protect workers against COVID-19. GCCA played a role in ensuring that warehouse members would be eligible for the program.
- Also in December, as part of the Administration's efforts to address food system challenges arising from the Pandemic, USDA launched new program to provide \$100 million in the form of loan guarantee to improve the resiliency of the food supply chain. GCCA has successfully advocated the importance of access to capital to help members expand their operations and strengthen the food supply chain and we are pleased that many members with operations in the U.S. will be eligible to participate in this new loan program.





CONGRESS

GCCA is actively engaging with Congress to address the challenges facing our industry by briefing the House and Senate Agriculture committees on a regular basis. GCCA hosted a Congressional briefing during the 2021 Policy Forum giving members the opportunity to engage with over 40 House and Senate staff on cold chain policy issues. GCCA also led a briefing with industry partners reaching over 80 House staff regarding the food supply chain.



REGULATIONS

In 2021, GCCA continued its ongoing efforts to address regulatory issues impacting the cold chain. GCCA provided comments and testimony to federal agencies including USDA, FDA, EPA and OSHA covering a wide range of regulatory programs and policies.

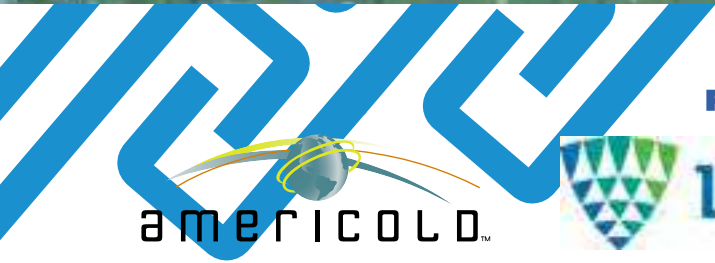


COALITIONS

GCCA actively participated in over 20 coalitions during 2021. Through these coalition efforts, GCCA met with key policy makers across Congress and the Administration as well as signed multiple letters advocating on policies including pandemic relief, taxes, supply chain, labor, trade, transportation and the environment.



THANK YOU TO OUR 2021 ADVOCACY FUND CONTRIBUTORS



FOUNDER



Lineage



UNITED STATES
COLD STORAGE

CHAMPION



DREISBACH



LEADER

BUILDER



JAMISON



ADVOCATE



RefrigiWear



VISIT [ADVOCACY.GCCA.ORG](https://advocacy.gcca.org) TO LEARN MORE ABOUT THE
POLICY INITIATIVES AND WINS GCCA HAS FOUGHT FOR IN WASHINGTON.



INTERNATIONAL PROJECTS

2021 WFLO PROJECTS

22 COUNTRIES SERVED

Algeria, Bangladesh, Benin, Cambodia, Dominican Republic, Egypt, Ethiopia, Fiji, Georgia, Indonesia, Kazakhstan, Kyrgyzstan, Libya, Morocco, Pakistan, Philippines, Tajikistan, Thailand, Tunisia, Turkmenistan, Uzbekistan, and Vietnam



16
PROJECTS

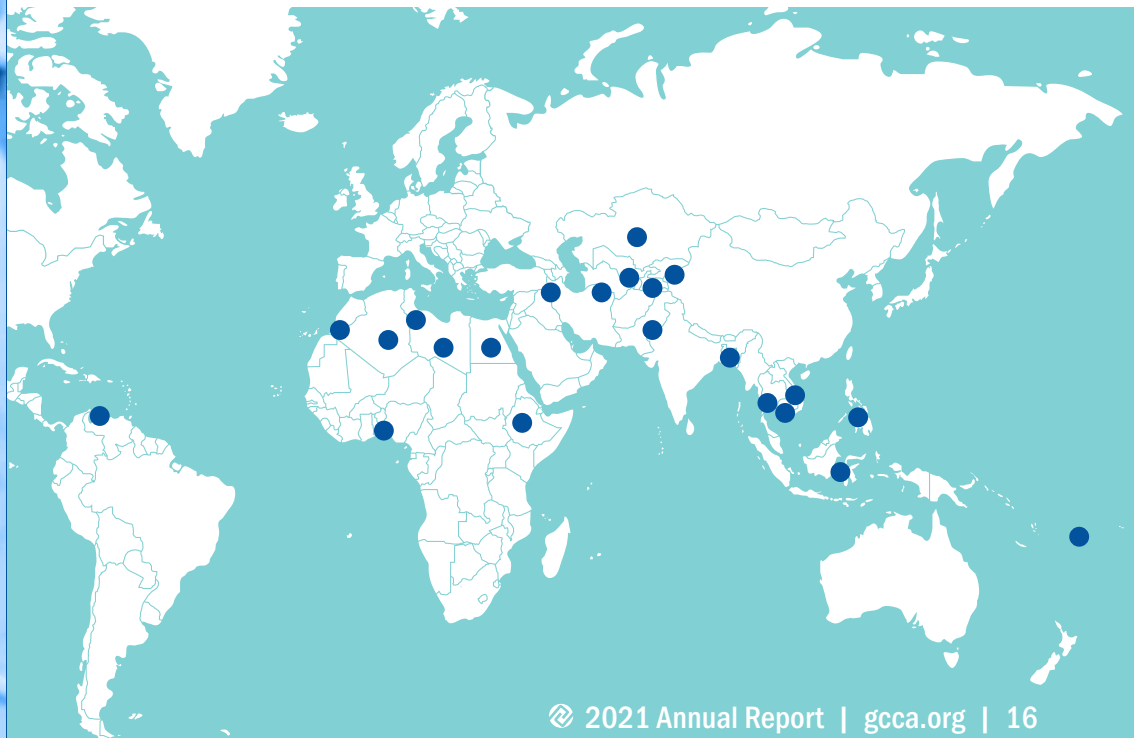


41
INDIVIDUALS
CONTRIBUTED



21

MEMBER COMPANIES
PARTICIPATED ON OR
PROVIDED REMOTE SUPPORT
TO WFLO PROJECTS.



SETTING THE INDUSTRY STANDARD

THE CERTIFIED COLD CARRIER

aligns asset-based carriers and personnel with IRTA's Refrigerated Transportation Best Practices Guide. The Certified Cold Carrier has two components: 1) Carrier conformance through adoption of the IRTA Best Practices Guide and 2) Carrier proof of knowledge for management personnel on specific Best Practice Guide requirements. This year, Prime Inc. fulfilled the requirements to be awarded Certified Cold Carrier. The Program now has thirteen certified carriers.

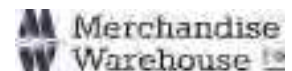


CERTIFIED COLD CARRIER



THE GCCA ENERGY EXCELLENCE RECOGNITION PROGRAM (EERP)

helps temperature-controlled warehouse operators measure and improve energy efficiency at each of their facilities. The EERP is also a tool you can use to communicate your facility's progress in meeting sustainability objectives to your customers, allowing you to be a better partner in overall cold chain sustainability. This year most all facilities recertified. The program now has over 150 recognized refrigerated warehouses.



GCCA NEXT GENERATION FUTURE LEADER AWARD RECIPIENTS



Don Schlimme Future Leader Award (US)
Tamara Palefsky



European Future Leader Award
Alejandro Delgado Tarin



Africa Future Leader Award
Mandisa Pakamisa



Latin America Future Leader Award
Mauricio Chiossoni



Brazil Future Leader Award
Murilo Migliorucci



INDUSTRY TALENT

BUILT BY THE BEST AWARD

The award is given each year to a member company whose project shows a commitment to industry changing innovations, exceeding customer expectations, positively impacting the cold chain, and contributing to society at large through food safety, trade development, job creation, all while partnering with CEBA member experts.

Fisher Construction Group was awarded the recipient of the 2021 CEBA Built by the Best Award for their project with United States Cold Storage for their new McDonough- Medline facility.



Built in partnership with 18 CEBA Members:

- United States Cold Storage (USCS)
- Fricks
- Twintec
- Kalman Concrete
- Frazier Industrial
- Rite Hite
- Subzero Constructors
- Rytec
- ASI Doors Enviro
- LTI Contracting
- Fasteners Systems Inc
- Jamison Door Company
- Ahern Fire Protection
- Innovative Refrigeration Systems
- RHH Foam Systems
- AutoMak Assembly
- All Weather Insulated Panels
- Evapco Inc



LEADERS OF THE COLD CHAIN

IFARV BOARD OF DIRECTORS

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VICE CHAIRMAN

Manuel Cabrera Kabana, Friopuerto Investment, S.L.

TREASURER

Michael J. McClendon, Lineage Logistics

IMMEDIATE PAST CHAIRMAN

Andrew B. Janson, MTC Logistics

MEMBERS

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Larry Alderfer, United States Cold Storage

Mauricio Barrera, Qualianz

Rich Burke, KPAC Cold Storage

Andrew P. Fisk, Lone Star Cold Storage

Jason Dreisbach, Dreisbach Enterprises

Harry Halpert, MTC Logistics

Tim Ludwig, Bradner Cold Storage

Piet Meijs, NewCold

Francisco Moura, Superfrio Logística Frigorificada

Nicholas P. Pedneault, Congebec Inc.

Karen Reece, Eskimo Cold Storage

Neal Rider, Emergent LatAm

Carlos V. Rodriguez, Americold Logistics, LLC

Tim Siddiq, Merchandise Warehouse

Rick Vine, Lineage Logistics

WFLO BOARD OF GOVERNORS

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Daniel Kaplan, Vertical Cold Storage & Rack Builders Inc.

VICE CHAIRMAN

Greg Laurin, Conestoga Cold Storage

TREASURER

Mickey Hoffmann, United States Cold Storage

IMMEDIATE PAST CHAIRMAN

Paul Henningsen, Lineage Logistics

MEMBERS

Justin Brandt, Nor-Am Cold Storage

Adam Forste, Lineage Logistics

Brian Kyle, Burris Logistics

Niels Lundgaard-Svenstrup, Lineage Logistics

Tom Poe, Crystal Cold

Mike Pokel, Midwest Refrigerated Services

Angela Schmidt, Mattingly Cold Storage

Marty Steinmetz, United States Cold Storage

David Stuver, RLS Partners

Jeroen Tempels, Eurofigio

Steve Tippmann, Interstate Warehousing

Ken Whah, Hanson Logistics

PUBLIC MEMBERS

Arne J. Martinsen, Transmar, Ltd.

Kirk Robertson, Terra Vista Capital

SCIENTIFIC ADVISORY COUNCIL CHAIRMAN

Michael Jahncke, Virginia Tech

IRTA BOARD OF DIRECTORS

CHAIRMAN

Todd Lanter, Lineage Logistics

VICE CHAIRMAN

Don Durm, PLM Trailer Leasing

TREASURER

Richard Patenaude, Congebec Inc.

IMMEDIATE PAST CHAIRMAN

Robert Fay, Seminole Gulf Railway/Florida Freezer

MEMBERS

Craig Bennett, Utility Trailer Manufacturing Co.

Greg Bryan, Lineage Logistics

Amber Edmondson, Trailiner Corp.

Herman Haksteen, Cryo-Tranz

Jim Kooble, Midwest Refrigerated Services

Matt Luckas, Hutt Trucking Company

Travis McCain, FFE Transportation Services

Jeff Miller, Select Carriers

Chris Mnichowski, CTI Freight Systems Inc.

Keith Mowery, United States Cold Storage

Eric Olafson, Port of Miami

Barbara J. Pratt, Maersk Line

Ned Runser, Americold Logistics, LLC

Brian Webb, JB Hunt

John Williamson, CWH Johnson's International

Brandon Woods, Refrigerated Transport, Inc.

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Marko Dzeletovich, Coldbox

VICE CHAIRMAN

Sam Tippmann, Tippmann Innovation

TREASURER

Scott Guimond, Fisher Construction Group

IMMEDIATE PAST CHAIRMAN

Vince Free, FREEZ Construction

MEMBERS

Peter Bartell, RHH Foam Systems Inc.

Eric Brown, ALTA Refrigeration

Dwight Clark, Jamison Door Company

Peter Clayton, CEBA European Division

Nick Dakouras, Delta T Construction

Chase Deaton, Rytec High Performance Doors

Curt Edmisten, MTC Logistics

Wade Hudson, Cold Storage Construction Services Inc.

Vince Humphreys, Ahern Fire Protection

Mike Jones, Primus Builders, Inc.

Brian King, A M King Construction Company

Steve Mauro, Kingspan North America

Tim Nguyen, ESI Group

Gary O'Donnell, United Insulated Structures Corp

Jim Romine, Americold Logistics, LLC

Jay Smith, Metl-Span

Jake Stefan, ARCO Design/Build

Charles Woolley, Coldroom Systems, Inc.

Chuck Zimmermann, 4Front Engineered Solutions



LEADERS OF THE COLD CHAIN

SCIENTIFIC ADVISORY COUNCIL

The WFLO Scientific Advisory Council is a distinguished group of food scientists, logistics, and packaging experts from around the world. The council provides cutting-edge research and advice to members.

WFLO SCIENTIFIC ADVISORY COUNCIL

Dr. Jeffrey Brecht, University of Florida,
Expertise: Cool-Climate Fruit & Produce

Dr. Patrick Brecht, PEB Commodities,
Expertise: Refrigerated Transportation

Dr. Paul Dawson, Clemson University,
Expertise: Poultry Products

Dr. Donald Fenton, Kansas State University,
Expertise: Refrigeration Engineering

Dr. Brian Fugate, University of Arkansas,
Expertise: Supply Chain Management

Dr. Cody Gifford, University of Wyoming,
Expertise: Meat Products

Dr. Dennis Heldman, The Ohio State University,
Expertise: Food Process Engineering

Dr. Faris Karim, Kansas State University,
Expertise: Ammonia Contamination and Food Toxicology

Dr. Barbara Rasco, Phd JD, University of Wyoming,
Expertise: Food Safety, Food Safety Regulations

Dr. Kees Jan Roodbergen, University of Groningen,
Expertise: Logistics and Operations Management

Dr. Victoria Salin, Texas A&M University,
Expertise: Agriculture Economics

GCCA STAFF

EXECUTIVE OFFICE

Matthew R. Ott, M.S., CAE, CMP, President & CEO

Rita Haley, Director of Administration & Manager of GCCA Boards

GOVERNMENT AND LEGAL AFFAIRS

Lowell Randel, Senior Vice President, Government Affairs

Jordan Bonfitto, Director of Government Affairs

MARKETING, COMMUNICATIONS, PUBLIC RELATIONS AND INDUSTRY AFFAIRS

Meghan Rodgers, Vice President, Public Relations & Industry Affairs

Rachael Oury, Senior Manager of Industry Promotion

MEMBER PROGRAMS AND SERVICES

Brian Lynch, Senior Vice President, Business Development & Member Programs

James Rogers, CAE, Senior Director of Business Development

Jeff Greenwald, Manager of Credentialing Programs

Katie Sastre, Programs Coordinator

CHAIRMAN AND WFLO SCIENTIFIC ADVISOR

Dr. Michael Jahncke, Virginia Tech University,
Expertise: Fish Products

Dr. Subramaniam Sathivel, Louisiana State University,
Expertise: Frozen Food Quality

Dr. S. Paul Singh, Michigan State University,
Expertise: Packaging, Package Labeling

Dr. Donald Schaffner, Rutgers, The State University of New Jersey,
Expertise: Microbiology

Dr. Charles White, Mississippi State University,
Expertise: Dairy Products

Dr. Elhadi Yahia, Universidad Autónoma de Querétaro,
Expertise: Postharvest Technology of Perishable Foods

SAC EMERITUS

Dr. R. L. (Bob) Henrickson, Oklahoma State University,
Expertise: Meat Products

Dr. Daryl B. Lund, University of Wisconsin,
Expertise: Food Science

Dr. Joseph Sebranek, Iowa State University,
Expertise: Meat Products

Joseph Slavin, Jos. Slavin & Associates,
Expertise: Fish Products

Dr. W. F. (Will) Stoecker, University of Illinois,
Expertise: Refrigeration Engineering

MEMBERSHIP, FINANCE AND INTERNATIONAL PROGRAMS + PROJECTS

Megan Costello, Executive Vice President & Chief of Staff

Omirezak (Omi) Kadirbergenov, Chief Financial Officer

Adam Thocher, Senior Vice President Of Global Programs & Insights

Debbie Corado, Director of GCCA Latin America

Julie Hanson, Director of GCCA Europe

Isabela Perazza, Director of GCCA Brasil

Tatiana Nascimento, Supervisor of Member Services, GCCA Brasil

Lizelle van der Berg, Director of GCCA South Africa

Amanda Brondy, Senior Director of International Projects

Madison Jaco, Coordinator of International Projects

Millicent Johnson, Office Administrator



MESSAGE FROM PRESIDENT AND CEO

This past year has illustrated resilience and triumph for the cold chain industry. Not only did we overcome the challenges brought on by the pandemic but we also adapted, evolved, and grew. Consumers relied on our industry, and we exceeded expectations. While the cold chain industry remains in the global spotlight, GCCA members have stepped up and helped give the general public confidence in the world's food supply chain.

Last year I assured you that GCCA would continue to play a pivotal role in driving value across the cold chain, and we went above and beyond with that role this year. Through domestic and international Cold Chain Connections, the Cold Chain Policy Forum, IARW-WFLO Convention, and the CEBA Conference and Expo, 2021 has been the year to get back together, celebrate the successes our industry has had, and work together to advance the future of the cold chain.

An important win for 2021 is the launch The Advocacy Fund and The Advocacy Center. Brought on by an initiative to increase our industry's promotion of its essential role in keeping the supply chain running, The Advocacy Fund has allowed us to engage and help our member companies build relationships with Members of Congress, Cabinet-Level Officials, and The White House. Through The Advocacy Center, we launched multiple grassroots campaigns allowing members to reach out directly to their elected officials to voice their concerns on policy issues impacting their businesses at both the federal and state levels.

Reflecting on the year, today I celebrate our members and this industry. GCCA members have worked tirelessly to ensure the supply chain keeps moving and families have the food they need on their kitchen tables at night. And I would be remiss not to mention our dedicated staff who have worked hard to ensure our member's needs are met and voices are heard. With the support of our members and staff, I am confident entering 2022 we will continue to work hard to ensure we have the programs, services, and advocacy efforts to help increase the profile and tell the story of the vital work of the cold chain.



Matthew R. Ott, M.S., FASAE, CAE, CMP

President & CEO • Global Cold Chain Alliance



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LINK UP WITH GCCA

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 [Global Cold Chain Alliance \(GCCA\)](https://www.linkedin.com/company/global-cold-chain-alliance)  community.gcca.org/home